

# The Impact of Digital Age on Higher Education

Beyond Transformation  
from Physical to Digital Sphere

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# Outline

1. Purpose of Study

2. Background Issue

3. Past Digitization  
Measure in HE

4. Consequences of  
Digitization on HE

COMPARISON

5. Discussion

# Purpose of Study

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## □ Argument

- The digitization process had greater impact on higher education than merely digitization
- The current policy measure on higher education is failing to meet the impact of digitization

## □ Method

- Comparing past measure on digitization with the currently observed impact of digitization

# Background Issue

1. HE Reform in the past
2. The Digitization Process

# Background:

## Higher Education Reform since 1990s

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□ In response to the mass and universal access of higher education:

➤ Globalization

- Bologna Process
- World University Rankings, Brain Gain

➤ Marketization

- Agile University Management
- Governance Reforms

➤ Massification of HE

- Learning Outcome
- Active Learning

# Higher Education Reform ...driven by Globalization

## □ Effect

- Universities seen as global entity rather than national entity.
  - Universities need to position themselves in the world.

## □ Initiatives

### ➤ Global Competition

- World University Rankings
- Brain Gain—international students & excellent researchers
- Research funding, number of articles & citations

### ➤ Harmonization & Alliance

- Bologna Process—adjusting HE systems across countries in Europe
- Englishization
- World University Consortium & Alliances for research and education

# Higher Education Reform ...driven by Marketization

## □ Effect

- Universities seen as an enterprise rather than social good.
  - Universities need to manage itself to keep afloat.

## □ Initiatives

- University Management
  - Governance Reform—Corporatization, Leadership
  - Fund Raising—Endowment, Gifts, University-Industry Linkage
  - Evidence-based decision making, Institutional research
  - Commercialization—University sports, tuition rise
- Accountability Issues
  - Accreditation, University Evaluation
  - Performance-based funding—input to output-based funding

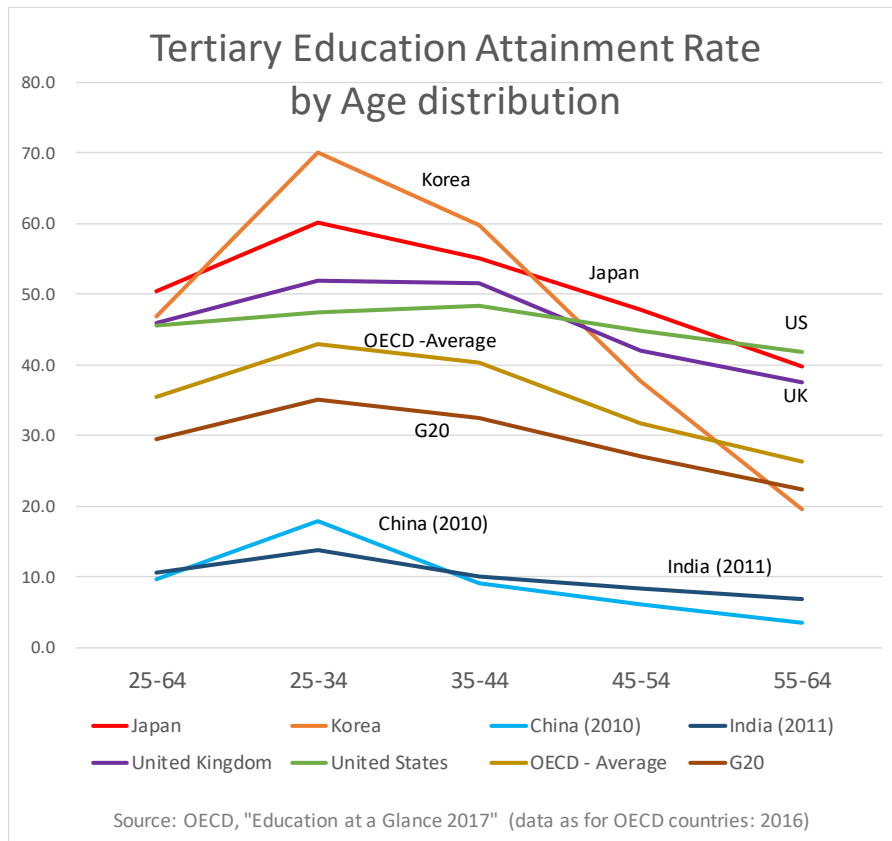
# Elite to Mass to Universal Student Access

- Proposed by Martin Trow in 1973
- Describing the transition in higher education according to HE Enrollment rate

Stages of Higher Ed	Elite	Mass	Universal
Higher Ed Enrollment	-15%	15% - 50%	50% -
Access	Privilege	Right	Obligation
Student Body	Uniform	Diverse	Extremely Diverse
Governance	Consensus making by academics	Professional Staff & Bureaucracy	Administration

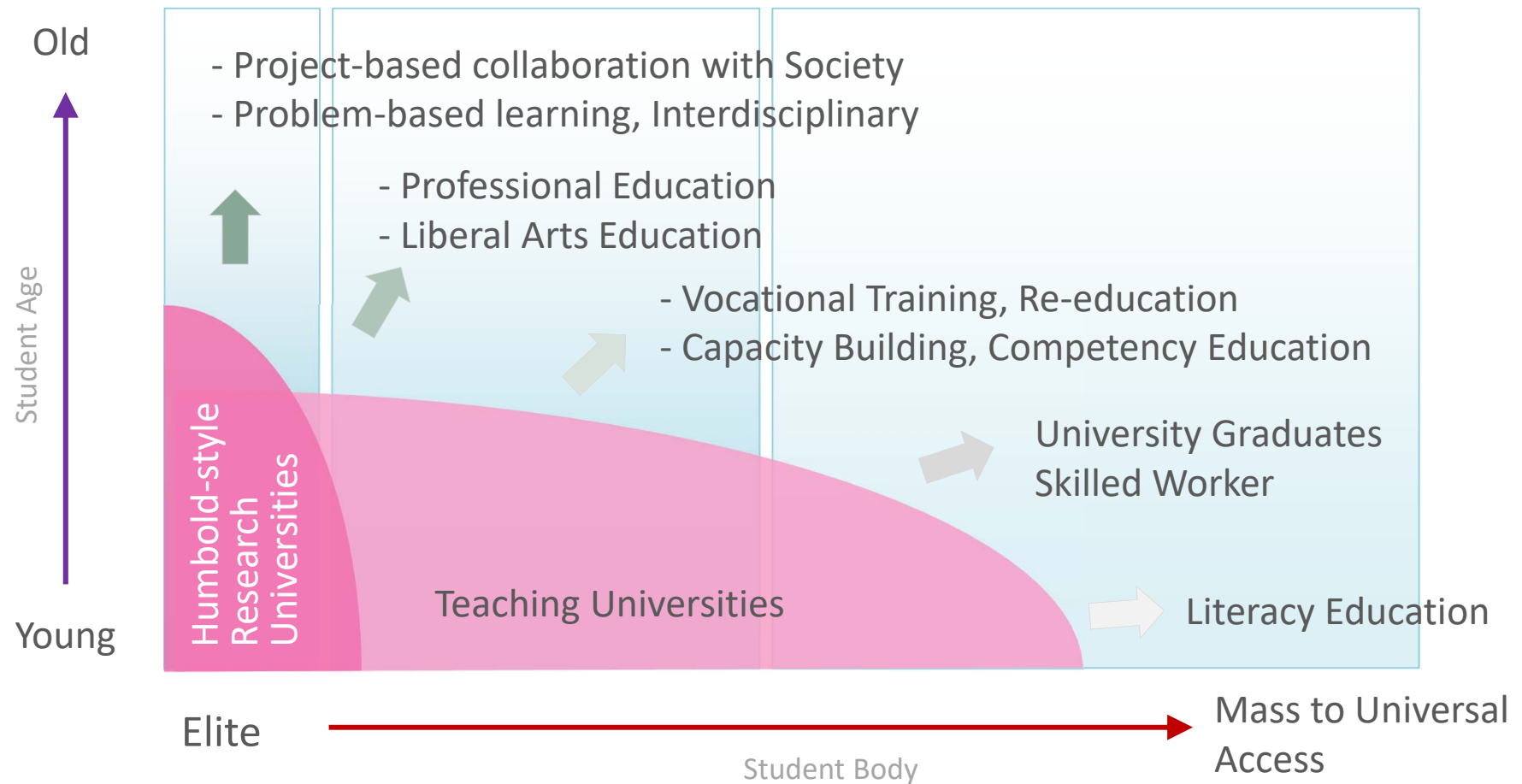


# The shrinking gap between society and the academia



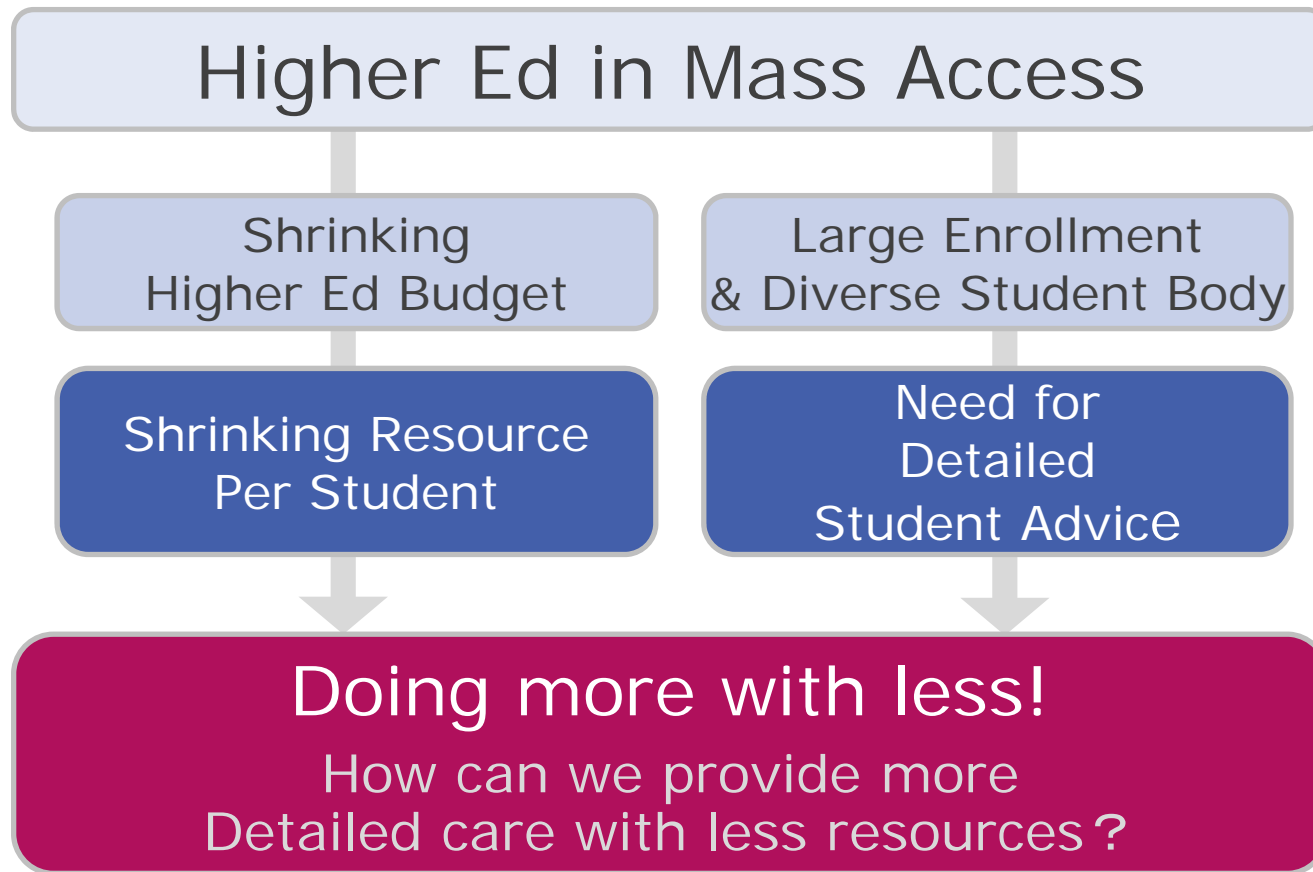
- Tertiary education attainment rate is rising, especially for younger generation.
- Thus, citizens literacy and analytical skills are getting comparable to the academia.
- This results in stronger demand for accountability and societal problem-solving.

# The Changing Landscape of HE by the change of student body



# The Issues of Higher Education in the era of Mass Access

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It is a structural problem for higher ed in mass access that you need to do more with less!



# The Consequence of the shift from elite to mass/universal access of HE

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## □ Greater HE Attainment led to:

### ➤ Deficit in HE Budget

- Need for Agile University Management
- Greater Competition among Universities

### ➤ Diverse Student Body

- Need for Greater Student Care
- Need to transform the focus from elite students to ordinary students

# Higher Education Reform

## ...driven by HE Massification

### □ Effect

- Universities need to prepare students for work rather than holistic education.

### □ Initiatives

#### ➤ Active Learning & Preparing for Work & Coping with mass

- 21<sup>st</sup> Ctr. Skills, Competency-based education
- High-Impact Educational Practices (AAC&U)—First-Year Experiences, Service Learning, Undergraduate Research, Global Learning, Learning Communities...
- Career Education, Internship, Dual Course, Professional Training
- Personalized Learning, Online Learning, MOOCs
- Unbundling of HE, Modularization, from Credit-time to Competency-based

#### ➤ Student Advising

- Student Center, Student Advising, Remedial Education, Mental Care
- Educational Institutional Research
- Faculty Development

The current university  
administrations are just  
**overwhelmed and exhausted**  
by the university reforms  
driven by globalization,  
marketization, and HE  
massification!

# The Digitization Process

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## □ 1950s:

### ➤ Introduction of Electronic Computers

- Only few professionals involved

## □ 1970-80s:

### ➤ Introduction of Supercomputers and Workstations

- Broader but still limited people at large companies, public institutions, universities have access to computers.

## □ 1990s-:

### ➤ Introduction of Personal Computers

### ➤ The Internet open for civilian use

- Start of Information Society

# Information Society in Full Swing

- Digital technology as communication tools
  - E-mails, Blogs, SNS, e-shopping, news sites, search engines, portal sites, etc.
  - Computer use beyond document creation and computation needs.





# Digitization Process in Higher Education

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- ❑ Supercomputers for Large-scale computation needs
- ❑ Establishment of Computer Science Department
- ❑ Personal Computer and Internet Access for every staff
- ❑ Electronic Database and Journals
- ❑ Information System for University Management

# Past Digitization Measure in HE

1. Forming Departments in Computer Sciences
2. Introduction of Information Literacy Education
3. Establishing the IT infrastructure
4. Establishing Information System and Archiving Documents
5. Establishing Legal Framework for Digital Practices

# Past Digitization Measure in HE: Forming Departments in Computer Sciences

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## □ 1940-50s:

- Development of computers and related research
  - Skeptical views whether a discipline around computers can be formed

## □ 1960s:

- “Computer Science” as an academic discipline
  - Computers not only for numerical processing but also for various information processing

# Past Digitization Measure in HE: Forming Departments in Computer Sciences ...Japan's case

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- 1950s:
  - WS and Training session on the use of computers and information processing
- 1970s:
  - Various theories on “Information Societies” emerge (情報社会論)
    - Japanese government makes forecast on the demand of computer engineers and departments
- 1980s:
  - Rapid Growth in Microelectronics and VLSI
    - Deficit in computer engineers result in vocational schools
- Now:
  - Still deficit in computer engineers, especially quality engineers
    - University-Industry linkage for raising computer engineers

# Past Digitization Measure in HE: Information Literacy Education ...Japan's case



- 1980s:
  - Information Processing Courses at Japanese research universities
    - Computer programming, numerical calculations
- 1990s:
  - Computer Literacy Courses at most Japanese universities
- After 2006:
  - Entrance of students who had compulsory “information” courses at high schools
  - Dropping “computer literacy”, and introducing “academic literacy”
    - “locating information,” “processing information,” and “expressing with information”

# Past Digitization Measure in HE: Establishing IT Infrastructure ...Japan's case

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- Introduction of Personal Computers
  - Initially in shared use, then for individual use
  - Educational computer centers for students
  
- Information Networks
  - Nationwide Network
  - Local are network at each universities
    - 1990s to beginning 2000s



## Past Digitization Measure in HE: Information System and Archiving Documents ...Japan's case

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- Japan Information Center for Science and Technology (JICST)
  - Journal articles on demand service in print (1957)
  - Online service (1976)
- National Center for Science Information Systems (NACSIS)
  - > National Institute of Informatics (NII)
  - Bibliographic Catalogue System (1976-)
  - NACSIS-IR (1991), NACSIS-ELS (1997), Webcat (1998)
  - CiNii (2005), KAKEN (2005)
  - JAIRO-Cloud (2012)
- Information Systems for University Management
  - Accounting System
  - Human Resources System, etc.

# Past Digitization Measure in HE: Legal Frameworks for Digital Practices ...Japan's case

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- Legal Framework for e-learning
  - On campus education
    - Limited to 30 credits of 124 credits
  - Distance education
    - Face-to-face education needed at least 30 credits
    - Now, allowed to provide all credits through any media
- Intellectual Property Law
  - Incorporate digital needs
  - Still not largely changed as to affect academic activities at universities



# CONCLUSION:

## Past Digitization Measure in HE:

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### □ Transformation from physical to digital sphere

- Nurturing human resources
- Establishing IT infrastructure

1. Forming Departments in Computer Sciences
2. Introduction of Information Literacy Education
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## Consequences of Digitization on HE

1. Evidence-based decision-making and strategic university
2. Quantification of Research Evaluation
3. Increased Fraud and Enhanced Detection
4. Change in the Power Balance of Scholarly Communication
5. Modular and flexible higher education

# Consequences of Digitization on HE: Evidence-based & Strategic Mgmt

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- Emphasis on Evidence-based Management
  - Initially driven by Marketization and Demand for Accountability
  - Digitization accelerated this through information system and data warehouse
- Organizational Structure for Strategic Mgmt
  - Institutional Research Offices
  - CIOs



# Consequences of Digitization on HE: Quantification of Research Evaluation

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- Quantification of Research Evaluation
  - Impact Factor, Citation Index, h-index
  - University Rankings
- Emergence of Altmetrics
  - Creation and study of new metrics based on the Social Web for analyzing, and informing scholarship.



# Consequences of Digitization on HE:

## Increased Fraud and Enhanced Detection

- Ease of Fabrication, falsification, and plagiarism
  - Scientific Misconduct
  - Cheating and Plagiarism in coursework and exams
- Ease of detection
  - Plagiarism detection tools
  - PID-Persistent Identifiers
- Social Impact
  - Fast Spread of Mouth by SNS
  - Accountability and Investigation Load

### Retraction Watch

#### The Retraction Watch Leaderboard

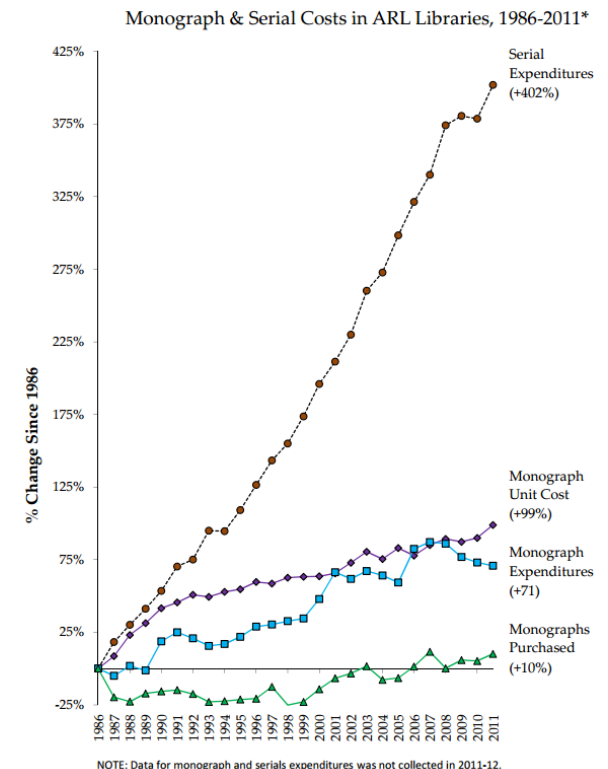
with 21 comments

Who has the most retractions? Here's our unofficial list (see note more information comes to light:

1. [Yoshitaka Fujii](#) (total retractions: 183) Sources: [Final report](#)
2. [Joachim Boldt](#) (96) Sources: [Editors in chief statement](#), [addit](#)
3. [Diederik Stapel](#) (58) Source: [Our cataloging](#)
4. Adrian Maxim (48) Source: [IEEE database](#)
5. [Peter Chen](#) (Chen-Yuan Chen) (43) Source: [SAGE](#), [our catalo](#)
6. Hua Zhong (41) Source: [Journal](#)
7. [Shigeaki Kato](#) (39) Source: [Our cataloging](#)
8. [James Hunton](#) (37) Source: [Our cataloging](#)
9. [Hendrik Schön](#) (36) Sources: PubMed and Thomson Scientifi
10. [Hyung-In Moon](#) (35) Source: [Our cataloging](#)
11. [Naoki Mori](#) (32) Source: PubMed, [our cataloging](#)
12. Tao Liu: (29) Source: [Journal](#)
13. [Cheng-Wu Chen](#) (28) Source: [our cataloging](#)
14. [Gideon Goldstein](#) (26)
15. [Scott Reuben](#) (25)
16. Gilson Khang (22) Sources: [WebCitation.org](#), [WebCitation.or](#)
17. [Friedhelm Herrmann](#) (21)
18. [Noel Chia](#) (21)

# Consequences of Digitization on HE: Change in Power Balance of Scholarly Communication

- Publisher and IT-Platform  
Provider gaining power over  
Academia
  - Rising Subscription Fee of Electronic Journals, Rising Cost of Textbooks
  - Provision of Research Metrics
  - Provision of working environment
- Open Movement
  - Open Access of Journal Articles
  - Open Research Data
  - Open Science



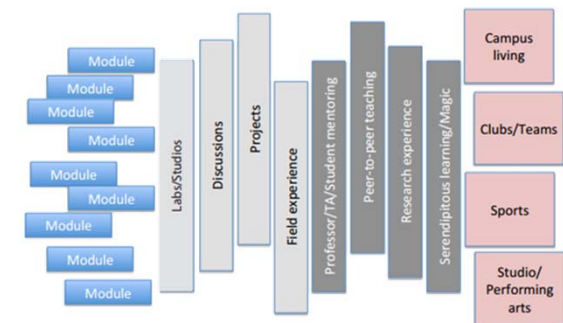
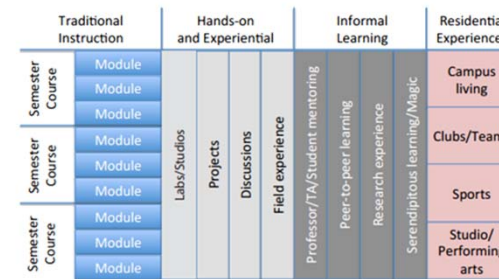
# Consequences of Digitization on HE: Modular and Flexible Higher Education

## □ Unbundling of Higher Education

- Online Modules, MOOCs
- Future of MIT Education

## □ Competency-based Education through Direct-Assessment Method

- No teaching, only learning material provided
- Directly assessing competency and providing credits
- “Credit hours” might go away!?



## DISCUSSION

1. Comparison of Assumed Digitization and the Real Impact
2. Relation between the Digitization of HE and the University Reform
3. University Reform in the Future



# Comparison of Assumed Digitization and the Real Impact

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## Digitization Policies on HE

Transformation from physical to digital sphere

- Nurturing human resources
- Establishing IT infrastructure

## Real Impact of Digitization

- (1) Digitization enabling visualization, and thus utilized in univ. management and research evaluation.
- (2) Digitization enabling modularization, and thus posing new possibilities.
- (3) Change in power balance between IT companies and academics

## Real Impact of Digitization on HE:

### (1) Digitization utilized in university management and research evaluation

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#### □ Advantage

- Objectiveness

#### □ Disadvantage

- Distorts decisions and human behavior
  - People tend to maximize the indices
    - Publishing and International collaboration
    - Global Competition induced by University Rankings

### Digital Age:

Emphasizing numerical output indices over input pre-conditions, such as history or culture

## Real Impact of Digitization on HE:

### (2) Digitization enabling modularization, and thus posing new possibilities.

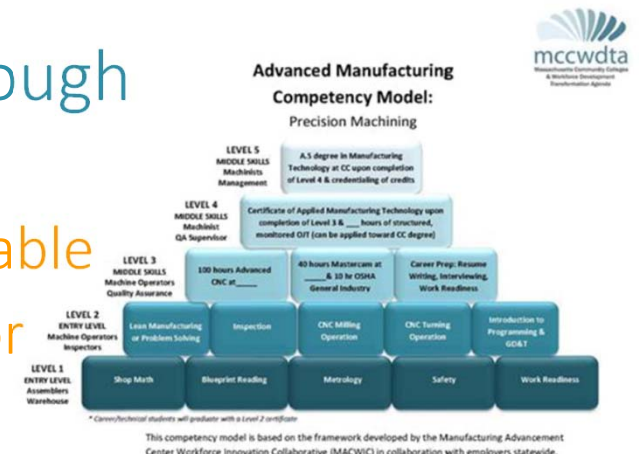
- Unbundling of HE, still not happened
- But strong drive to make it happen

#### ➤ Move towards “Competencies”

- OECD “Core Competencies,” ACT21s, Tuning, 学士力、社会人基礎力

#### ➤ Competency-based Education through Direct-Assessment Method

- Assuming competencies to be stackable
- “Stackable Credentials” especially for Industry-specific Career Pathways



## Real Impact of Digitization on HE:

### (3) Change in power balance between IT companies and academics

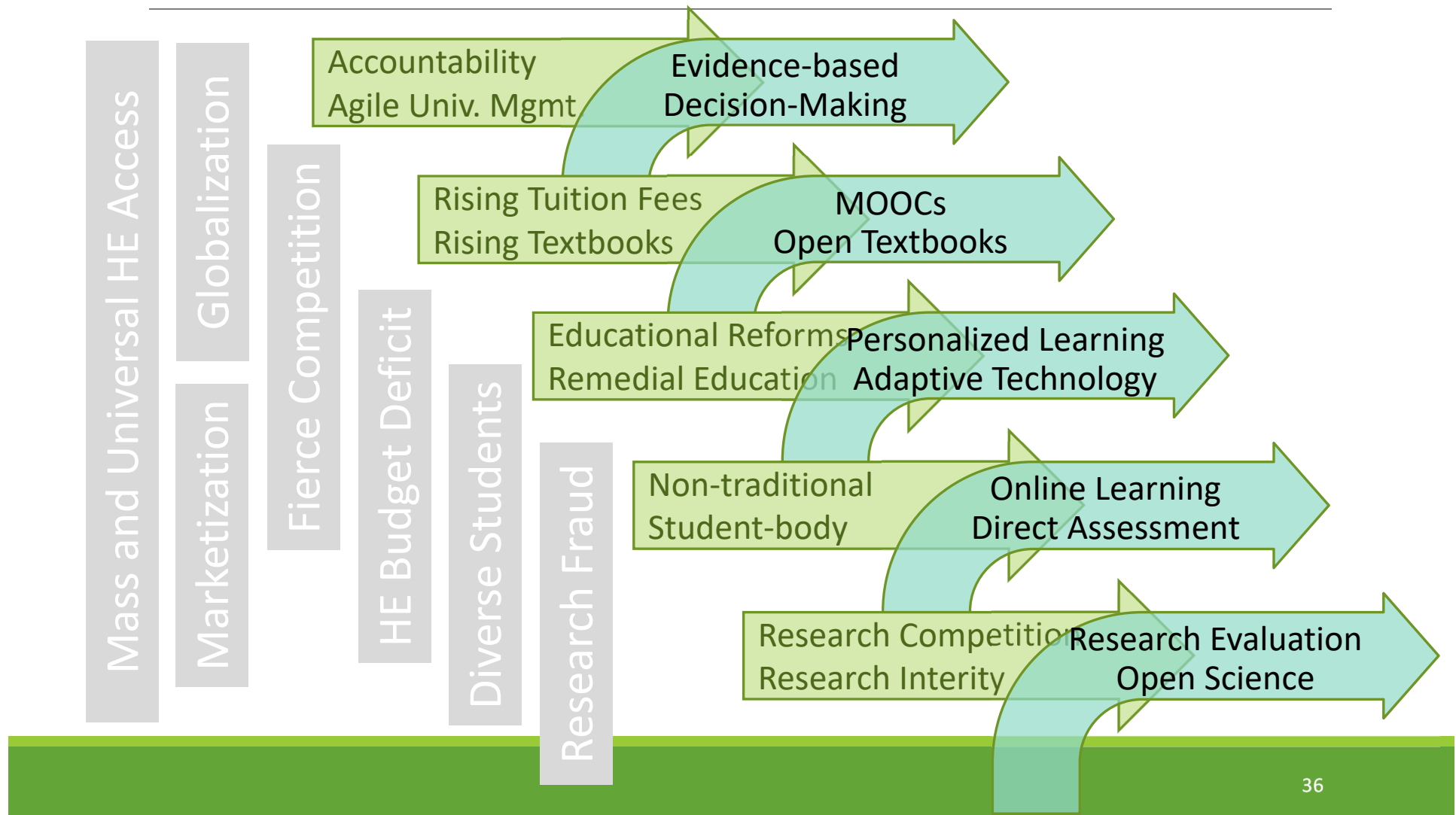
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- ❑ Platform providers have more knowledge and leverage than individual content providers
- ❑ They have also the power to shape the academic world and set the price!
  - Citation and Impact Factors calculated by Web of Science.
  - Learning Analytics by publishers and online learning providers



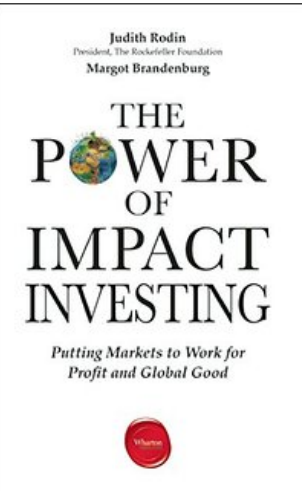
# Relation between the digitization of HE and university reform:

## Digitization accelerating the reforms and even taking over!



# Relation between the digitization of HE and university reform:

## IT industries and foundations accelerating the change



### □ Too simple story to revive HE:

- Online Learning and Personalized Learning are the only way to overcome the financial deficit of HE and diverse student body!
  - Open Science will lead to industrial innovation and social problem solving.
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- Money flow targeted to digitization
  - Universities taking the chance to acquire funding, and thus accelerating change.

## Conclusion:

# FUTURE HE REFORMS

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- ❑ HE reforms around globalization, marketization, massification of HE has almost saturated.
- ❑ Digitization process started independently from HE reform process, but then got to facilitate and accelerate the process.
- ❑ Digitization is even shaping the higher education in the future.
- ❑ Isn't it time to get the grip on digitization in HE to get strategically ahead?

# FUTURE THOUGHTS

## How would the higher education look:

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- If HE would proactively **embrace online learning** and HE unbundling? What possibilities are there?
- If HE would proactively **work on Open Science** (open publishing, data sharing, etc.)? Could HE escape the influence of commercial publishers?
- If HE would proactively **use qualitative measures** instead of relying fully on quantitative measures? Is it feasible?
- If HE would proactively **avoid the use of commercial platform providers**? Or will it be the same, if similar services are to be provided by the academia?
- How could HE balance the massification of HE and the quintessence of HE, namely the excellence and uniqueness of research and education?